

2021 OPERATING BUDGET SUMMARY

		2020			
Revenues	ACTUAL 2019	BUDGET AS OF 9/30	REQUESTED 2021	\$ CHANGE	% CHANGE
Operating					
Real Estate Taxes	\$ 167,468,896	\$ 168,738,365	\$ 176,742,547	\$ 8,004,182	4.7%
Federal & State Grants	184,185,767	202,003,333	213,149,940	11,146,607	5.5%
COVID-19 Grants	-	55,886,093	-	(55,886,093)	-100.0%
Departmental Earnings	62,450,927	63,865,649	60,468,797	(3,396,852)	-5.3%
Cost Recovery	10,833,557	11,407,033	12,421,516	1,014,483	8.9%
Interfund Transfers	21,018,440	21,771,770	21,486,899	(284,871)	-1.3%
Other Revenues	78,295,760	9,430,115	10,931,389	1,501,274	15.9%
Appropriated Fund Balances	-	19,846,940	18,380,058	(1,466,882)	-7.4%
Total Revenues	\$ 524,253,347	\$ 552,949,298	\$ 513,581,146	\$ (39,368,152)	-7.1%
Expenditures					
Operating					
Personnel	\$ 171,883,013	\$ 178,794,246	\$ 179,830,600	\$ 1,036,354	0.6%
Operating	84,282,388	91,863,574	93,173,566	1,309,992	1.4%
COVID-19 Operating	-	48,535,227	392,000	(48,143,227)	-99.2%
Provider Payments	113,925,427	114,381,803	127,629,812	13,248,009	11.6%
COVID-19 Provider Payments	-	725,000	-	(725,000)	-100.0%
Operating Capital	1,081,130	2,213,865	1,292,763	(921,102)	-41.6%
Grants to Others	6,540,606	13,527,186	16,009,783	2,482,597	18.4%
COVID-19 Grants to Others	-	7,251,468	-	(7,251,468)	-100.0%
Interfund Transfers	21,569,421	22,939,601	24,324,697	1,385,096	6.0%
Allocated Costs	10,728,968	11,743,585	12,312,703	569,118	4.8%
Debt Service	92,543,496	35,534,680	55,264,719	19,730,039	55.5%
Other Expenditures	25,070,137	25,439,063	3,350,503	(22,088,560)	-86.8%
Total Expenditures	\$ 527,624,586	\$ 552,949,298	\$ 513,581,146	\$ (39,368,152)	-7.1%

CAPITAL INVESTMENT PROGRAM SUMMARY

		2020			
Revenues	ACTUAL 2019	BUDGET AS OF 9/30	REQUESTED 2021	\$ CHANGE	% CHANGE
Capital					
Federal & State Grants	\$ 4,899,914	\$ 6,927,057	\$ 11,854,241	\$ 4,927,184	71.1%
COVID-19 Grants	-	222,835	-	(222,835)	-100.0%
Interfund Transfers	1,600,000	1,600,000	3,100,000	1,500,000	93.8%
Bond/Note Proceeds	-	30,000,000	17,000,000	(13,000,000)	-43.3%
Charges for Services	125,418	120,000	-	(120,000)	-100.0%
Other Revenues	4,499,039	1,939,940	2,966,450	1,026,510	52.9%
Appropriated Fund Balances	-	32,919,167	56,188,430	23,269,263	70.7%
Total Revenues	\$ 11,124,370	\$ 73,728,999	\$ 91,109,121	\$ 17,380,122	23.6%
Expenditures					
Capital					
Operating	\$ 687,859	\$ 968,919	\$ 368,929	\$ (599,990)	-61.9%
Capital	11,479,896	40,601,201	75,504,320	34,903,119	86.0%
Grants to Others	12,977,686	14,400,972	8,919,897	(5,481,075)	-38.1%
Interfund Transfers	1,049,019	531,794	262,202	(269,592)	-50.7%
Other Expenditures	911,545	17,226,113	6,053,773	(11,172,340)	-64.9%
Total Expenditures	\$ 27,106,005	\$ 73,728,999	\$ 91,109,121	\$ 17,380,122	23.6%

2021 CONSOLIDATED BUDGET BY FUND

	ACTUAL 2019	2020 BUDGET AS OF 09/30	REQUESTED 2021	VARIANCE	% CHANGE
<i>GENERAL FUND</i>	\$ 166,144,375	\$ 225,544,355	\$ 183,539,460	\$ (42,004,896)	-18.6%
<i>SPECIAL REVENUE FUNDS</i>					
Domestic Relations	\$ 6,710,960	\$ 6,806,511	\$ 6,947,222	\$ 140,711	2.1%
Bridge Program (Liquid Fuels)	1,177,239	1,201,003	1,162,038	(38,965)	-3.2%
Community Development	15,191,477	33,724,930	24,066,177	(9,658,753)	-28.6%
Parks	5,300,304	5,864,839	5,984,935	120,096	2.0%
Public Safety Communications	16,220,419	17,442,550	17,586,332	143,782	0.8%
Library	7,076,544	7,531,233	7,920,119	388,886	5.2%
Hotel Tax	-	-	4,181,200	4,181,200	N/A
Dept. of Human Services	2,730,647	3,306,120	2,490,896	(815,224)	-24.7%
Mental Health / Intellectual and Developmental Disabilities	30,750,143	30,290,352	30,827,033	536,681	1.8%
Managed Behavioral Healthcare	88,416,092	93,606,773	106,120,265	12,513,492	13.4%
Aging Services	6,241,564	6,423,957	6,363,216	(60,741)	-0.9%
Drug & Alcohol Services	6,226,860	5,918,095	6,105,832	187,737	3.2%
Children, Youth & Families	30,774,545	32,182,983	32,909,674	726,691	2.3%
TOTAL SPECIAL REVENUE FUNDS	\$ 216,816,793	\$ 244,299,346	\$ 252,664,939	\$ 8,365,593	3.4%
<i>DEBT SERVICE FUND</i>	\$ 116,873,569	\$ 52,205,484	\$ 52,041,538	\$ (163,946)	-0.3%
<i>POCOPSON HOME FUND</i>	\$ 27,789,848	\$ 30,900,113	\$ 25,335,209	\$ (5,564,904)	-18.0%
TOTAL OPERATING FUNDS	\$ 527,624,585	\$ 552,949,298	\$ 513,581,146	\$ (39,368,153)	-7.1%
<i>CAPITAL RESERVE FUND</i>	\$ 3,844,342	\$ 11,127,596	\$ 15,808,183	\$ 4,680,587	42.1%
<i>CAPITAL IMPROVEMENT FUND</i>	23,261,663	62,601,403	75,300,938	12,699,535	20.3%
TOTAL CAPITAL FUNDS	\$ 27,106,005	\$ 73,728,999	\$ 91,109,121	\$ 17,380,122	23.6%
TOTAL CONSOLIDATED BUDGET	\$ 554,730,590	\$ 626,678,297	\$ 604,690,267	\$ (21,988,031)	-3.5%

2021 CONSOLIDATED REVENUES

DEPARTMENT / FUND	APPROPRIATED FUND BALANCES	REAL ESTATE TAXES	FEDERAL & STATE GRANTS	TRANSFERS FROM OTHER FUNDS	COST RECOVERY	DEPARTMENTAL EARNINGS	OTHER REVENUES	TOTAL ALL REVENUES
GENERAL FUND								
Appropriated Fund Balance	\$ 8,000,000							\$ 8,000,000
Real Estate Taxes		124,106,548						124,106,548
Interest							536,000	536,000
In Lieu of Taxes			170,000					170,000
Cost Recovery					12,421,516			12,421,516
Transfers In								-
Reimbursements							170,000	170,000
Voter Services						6,500		6,500
Assessment						2,197,963		2,197,963
Treasurer						717,149	2,553	719,702
Controller							30,000	30,000
Public Defender			500					500
Recorder of Deeds						4,626,757	75,000	4,701,757
Facilities							1,700	1,700
Planning			280,670			246,396		527,066
Open Space Preservation			2,000	187,202			-	189,202
Computing and Information Services				94,950		235,000	10,000	339,950
Veterans' Affairs			-					-
Courts Administration			692,763	70,000		158,000	92,000	1,012,763
Court Reporters						120,000		120,000
District Justices			-			2,413,011	77,900	2,490,911
Clerk of Courts						330,000	17,135	347,135
Coroner			10,000			215,000	10	225,010
District Attorney			1,358,330			555,000	33,158	1,946,488
Prothonotary						1,500,000	36,588	1,536,588
Register of Wills						1,700,000	6,125	1,706,125
Sheriff						801,309	35,000	836,309
Prison			60,000			698,963	685,654	1,444,617
Adult Probation			869,070			2,976,680	8,500	3,854,250
Juvenile Probation			360,991	14,250				375,241
Emergency Services			1,521,131	168,201		219,500	190,301	2,099,133

2021 CONSOLIDATED REVENUES

DEPARTMENT / FUND	APPROPRIATED FUND BALANCES	REAL ESTATE TAXES	FEDERAL & STATE GRANTS	TRANSFERS FROM OTHER FUNDS	COST RECOVERY	DEPARTMENTAL EARNINGS	OTHER REVENUES	TOTAL ALL REVENUES
Public Health			7,556,058	139,770		2,118,400	125,881	9,940,109
Conservation District							1,486,377	1,486,377
GENERAL FUND TOTAL	\$ 8,000,000	\$ 124,106,548	\$ 12,881,513	\$ 674,373	\$ 12,421,516	\$ 21,835,628	\$ 3,619,882	\$ 183,539,460
Domestic Relations			4,570,108	2,364,614		12,500	-	6,947,222
Bridge Program (Liquid Fuels)	95,488		1,065,000				1,550	1,162,038
Community Development			22,497,602	562,071		664,440	342,064	24,066,177
Parks	2,281,931	2,641,104	-			63,874	998,026	5,984,935
Public Safety Communications				5,694,185		11,636,147	256,000	17,586,332
Library	349,241	7,493,273					77,605	7,920,119
Hotel Tax							4,181,200	4,181,200
Human Services			1,511,092	969,754			10,050	2,490,896
Mental Health / Intellectual and DD			28,712,772	1,987,225			127,036	30,827,033
Managed Behavioral Healthcare			106,116,265				4,000	106,120,265
Aging Services			5,904,468	304,504			154,244	6,363,216
Drug and Alcohol Services			4,729,696	529,196		768,240	78,700	6,105,832
Children, Youth and Families			25,161,424	7,467,018		279,900	1,332	32,909,674
Debt Service	7,653,398	42,501,622		819,818			1,066,700	52,041,538
Pocopson Home				114,141		25,208,068	13,000	25,335,209
OTHER FUNDS TOTAL	\$ 10,380,058	\$ 52,635,999	\$ 200,268,427	\$ 20,812,526	\$ -	\$ 38,633,169	\$ 7,311,507	\$ 330,041,686
TOTAL OPERATING	\$ 18,380,058	\$ 176,742,547	\$ 213,149,940	\$ 21,486,899	\$ 12,421,516	\$ 60,468,797	\$ 10,931,389	\$ 513,581,146
CAPITAL FUNDS								
Capital Reserve	6,500,000		3,681,733	3,100,000			2,526,450	15,808,183
Capital Improvement Fund	49,688,430		8,172,508				17,440,000	75,300,938
CAPITAL FUNDS TOTAL	\$ 56,188,430	\$ -	\$ 11,854,241	\$ 3,100,000	\$ -	\$ -	\$ 19,966,450	\$ 91,109,121
GRAND TOTAL ALL FUNDS	\$ 74,568,488	\$ 176,742,547	\$ 225,004,181	\$ 24,586,899	\$ 12,421,516	\$ 60,468,797	\$ 30,897,839	\$ 604,690,267

2021 CONSOLIDATED EXPENDITURES

DEPARTMENT / FUND	PERSONNEL	OPERATING & PROVIDER PAYMENTS	CAPITAL	GRANTS TO OTHERS	TRANSFERS TO OTHER FUNDS	ALLOCATED COSTS	DEBT SERVICE	OTHER EXPENDITURES	TOTAL ALL EXPENDITURES
GENERAL FUND									
Commissioners	\$ 996,921	128,540							\$ 1,125,461
Finance	903,682	40,101							943,783
Human Resources	1,020,994	227,655							1,248,649
Procurement and Gen Svcs	1,578,487	117,843					4,354		1,700,684
Public Information	151,074	45,424							196,498
Voter Services	986,202	1,296,170							2,282,372
Assessment	2,222,637	544,604							2,767,241
Treasurer	762,448	182,400							944,848
Controller	1,638,875	347,922							1,986,797
Solicitor	619,907	37,324							657,231
Public Defender	4,058,137	328,285					4,140		4,390,562
Recorder of Deeds	1,106,647	507,840							1,614,487
Facilities	3,148,044	5,118,702	665	10,000			1,119,669		9,397,080
Planning	3,102,034	250,995		170,910					3,523,939
Water Resources Auth.	441,151	128,900					10,742		580,793
Open Space Preservation	597,536	59,468					5,169		662,173
Computing and Info. Svcs.	7,301,992	5,599,847					8,851		12,910,690
Archives and Record Svcs.	230,620	172,359							402,979
Veterans' Affairs	336,144	100,017		1,000					437,161
Courts Administration	5,208,161	1,537,281							6,745,442
Court Reporters	1,938,987	27,652							1,966,639
District Justices	4,783,319	714,758					1,371,889		6,869,966
Clerk of Courts	1,430,775	62,350							1,493,125
Constables		1,500,000							1,500,000
Coroner	885,856	491,693					15,219		1,392,768
District Attorney	9,557,955	2,179,455	-	94,649			79,034		11,911,093
Prothonotary	1,328,887	85,522							1,414,409
Register of Wills	824,217	58,915							883,132
Sheriff	6,134,741	432,389	79,227				69,797		6,716,154
Prison	23,611,345	9,642,524	-				46,639		33,300,508
Adult Probation	7,571,576	1,006,818	-				26,815		8,605,209
Juvenile Probation	4,468,342	201,626	1,400				15,462		4,686,830
Emergency Services	4,323,951	2,085,905		2,278			46,942		6,459,076
Public Health	8,816,759	2,543,966		167,000	370,530	1,703,617	58,467		13,660,339
Conservation District	1,721,656	25,922							1,747,578
NON DEPARTMENTAL		1,048,750		4,320,934				2,180,191	7,549,875
OTHER FINANCING USES					18,863,889				18,863,889
GENERAL FUND TOTAL	\$ 113,810,059	\$ 38,879,922	\$ 81,292	\$ 4,766,771	\$ 19,234,419	\$ 1,703,617	\$ 2,883,189	\$ 2,180,191	\$ 183,539,460

2021 CONSOLIDATED EXPENDITURES

DEPARTMENT / FUND	PERSONNEL	OPERATING & PROVIDER PAYMENTS	CAPITAL	GRANTS TO OTHERS	TRANSFERS TO OTHER FUNDS	ALLOCATED COSTS	DEBT SERVICE	OTHER EXPENDITURES	TOTAL ALL EXPENDITURES
Domestic Relations	5,315,543	206,928	-			1,408,454	16,297		6,947,222
Bridge Program (Liquid Fuels)	283,227	796,700				61,500	20,611		1,162,038
Community Development	2,225,153	14,064,036	996,000	6,135,324	74,027	571,637			24,066,177
Parks	3,572,897	1,594,739	-	1,500		637,425	178,374		5,984,935
Public Safety Comm.	8,477,270	6,189,405				1,255,204	1,664,453		17,586,332
Library	5,153,243	593,390	215,471	1,092,236	30,000	817,705	18,074		7,920,119
Hotel Tax		167,248		4,013,952					4,181,200
Human Services	348,144	1,781,930			277,644	83,178			2,490,896
Mental Health / IDD	6,935,051	22,437,375			295,250	1,159,357			30,827,033
Managed Behavioral Health	831,668	103,988,075			993,144	307,378			106,120,265
Aging Services	2,406,407	3,267,109			156,000	533,700			6,363,216
Drug and Alcohol Services	1,322,867	4,305,274			210,750	266,941			6,105,832
Children, Youth and Families	13,080,312	16,472,992	-		1,315,262	2,007,142	33,966		32,909,674
Debt Service		15,000			1,600,000		50,426,538		52,041,538
Pocopson Home	16,068,759	6,435,255			138,201	1,499,465	23,217	1,170,312	25,335,209
OTHER FUNDS TOTAL	\$ 66,020,541	\$ 182,315,456	\$ 1,211,471	\$ 11,243,012	\$ 5,090,278	\$ 10,609,086	\$ 52,381,530	\$ 1,170,312	\$ 330,041,686
TOTAL OPERATING	\$ 179,830,600	\$ 221,195,378	\$ 1,292,763	\$ 16,009,783	\$ 24,324,697	\$ 12,312,703	\$ 55,264,719	\$ 3,350,503	\$ 513,581,146
CAPITAL FUNDS									
Capital Reserve		338,929	12,062,342	441,023				2,965,889	15,808,183
Capital Improvement Fund		30,000	63,441,978	8,478,874	262,202			3,087,884	75,300,938
CAPITAL FUNDS TOTAL	\$ -	\$ 368,929	\$ 75,504,320	\$ 8,919,897	\$ 262,202	\$ -	\$ -	\$ 6,053,773	\$ 91,109,121
GRAND TOTAL ALL FUNDS	\$ 179,830,600	\$ 221,564,307	\$ 76,797,083	\$ 24,929,680	\$ 24,586,899	\$ 12,312,703	\$ 55,264,719	\$ 9,404,276	\$ 604,690,267

2021 USES OF TAX DOLLARS BY FUNCTION

	<u>Revenues</u>	<u>Expenditures</u>	<u>Net Cost to County</u>
General Government			
Commissioners	\$ -	\$ 1,125,461	\$ 1,125,461
Finance	-	943,783	943,783
Human Resources	-	1,248,649	1,248,649
Procurement and General Services	-	1,700,684	1,700,684
Public Information	-	196,498	196,498
Voter Services	6,500	2,282,372	2,275,872
Assessment	2,197,963	2,767,241	569,278
Treasurer	719,702	944,848	225,146
Controller	30,000	1,986,797	1,956,797
Solicitor	-	657,231	657,231
Public Defender	500	4,390,562	4,390,062
Recorder of Deeds	4,701,757	1,614,487	(3,087,270)
Facilities	1,700	9,397,080	9,395,380
Computing and Information Services	339,950	12,910,690	12,570,740
Archives and Record Services	-	402,979	402,979
Veterans' Affairs	-	437,161	437,161
Total General Government	<u>\$ 7,998,072</u>	<u>\$ 43,006,523</u>	<u>\$ 35,008,451</u>
Judicial			
Courts Administration	\$ 1,012,763	\$ 6,745,442	\$ 5,732,679
Court Reporters	120,000	1,966,639	1,846,639
District Justices	2,490,911	6,869,966	4,379,055
Clerk of Courts	347,135	1,493,125	1,145,990
Constables	-	1,500,000	1,500,000
Coroner	225,010	1,392,768	1,167,758
District Attorney	1,946,488	11,911,093	9,964,605
Prothonotary	1,536,588	1,414,409	(122,179)
Register of Wills/Clerk of Orphans' Court	1,706,125	883,132	(822,993)
Sheriff	836,309	6,716,154	5,879,845
Domestic Relations Fund	4,582,608	6,947,222	2,364,614
Total Judicial	<u>\$ 14,803,937</u>	<u>\$ 47,839,950</u>	<u>\$ 33,036,013</u>
Public Safety			
Emergency Services	\$ 2,099,133	\$ 6,459,076	\$ 4,359,943
Public Safety Communications Fund	11,892,147	17,586,332	5,694,185
Total Public Safety	<u>\$ 13,991,280</u>	<u>\$ 24,045,408</u>	<u>\$ 10,054,128</u>

2021 USES OF TAX DOLLARS BY FUNCTION

	<u>Revenues</u>	<u>Expenditures</u>	<u>Net Cost to County</u>
Corrections			
Prison	\$ 1,444,617	\$ 33,300,508	\$ 31,855,891
Adult Probation	3,854,250	8,605,209	4,750,959
Juvenile Probation	375,241	4,686,830	4,311,589
Total Corrections	<u>\$ 5,674,108</u>	<u>\$ 46,592,547</u>	<u>\$ 40,918,439</u>
Public Works			
Bridge Program (Liquid Fuels)	\$ 1,162,038	\$ 1,162,038	\$ -
Total Public Works	<u>\$ 1,162,038</u>	<u>\$ 1,162,038</u>	<u>\$ -</u>
Human Services			
Public Health	\$ 9,940,109	\$ 13,660,339	\$ 3,720,230
Community Development Fund	23,964,750	24,066,177	101,427
Human Services Fund	2,462,896	2,490,896	28,000
Mental Health/Intellectual Dev. Dis. Fund	29,842,283	30,827,033	984,750
Managed Behavioral Health Care Fund	106,120,265	106,120,265	-
Aging Services Fund	6,058,712	6,363,216	304,504
Drug and Alcohol Services Fund	5,757,832	6,105,832	348,000
Children Youth and Families Fund	25,485,406	32,909,674	7,424,268
Pocopson Home Fund	25,221,068	25,335,209	114,141
Total Human Services	<u>\$ 234,853,321</u>	<u>\$ 247,878,641</u>	<u>\$ 13,025,320</u>
Culture and Recreation			
Library Fund	\$ 426,846	\$ 7,920,119	\$ 7,493,273
Parks Fund	3,343,831	5,984,935	2,641,104
Total Culture & Recreation	<u>\$ 3,770,677</u>	<u>\$ 13,905,054</u>	<u>\$ 10,134,377</u>
Conservation and Development			
Planning	\$ 527,066	\$ 3,523,939	\$ 2,996,873
Water Resources	-	580,793	580,793
Open Space Preservation	189,202	662,173	472,971
Conservation District	1,486,377	1,747,578	261,201
Total Conservation and Development	<u>\$ 2,202,645</u>	<u>\$ 6,514,483</u>	<u>\$ 4,311,838</u>
Debt Service	<u>\$ 9,539,916</u>	<u>\$ 52,041,538</u>	<u>\$ 42,501,622</u>
Miscellaneous			
General Fund Non-Departmental	\$ 8,876,000	\$ 7,549,875	\$ (1,326,125)
Allocated Costs	12,421,516	-	(12,421,516)
Transfer to Capital Reserve	-	1,500,000	1,500,000
		Tax Support	<u>\$ 176,742,547</u>